A Message From the Executive Director & Chief Investment Officer

On behalf of our Board and staff, I am pleased to present you with this Popular Annual Financial Report (PAFR) of the New York State Teachers’ Retirement System (NYSTRS) for the fiscal year ended June 30, 2021. This document summarizes the System’s financial position for the 2021 fiscal year. For additional details, see our Comprehensive Annual Financial Report at NYSTRS.org.

The System is governed by a 10-member Board of Trustees, representing various stakeholders. Trustees are responsible as fiduciaries to protect the long-term value of the System’s investment portfolio and provide benefit security for members. The Board receives counsel from staff, advisory committees and investment consultants to help formulate its investment policy.

NYSTRS is one of the 10 largest public funds in the U.S. based on portfolio size. The System is also consistently among the top-performing and best-funded public pension plans. Consistent receipt of required employee and employer contributions; a disciplined, risk-controlled investment policy; and partnerships with top-performing fund managers are major contributing factors to this stability. As a long-term investor with liabilities often not payable for three decades or more, our Board and staff take a prudent approach to asset management.

The System’s year-end net assets totaled $148.1 billion. During the same period, benefits paid to retirees and beneficiaries were approximately $7.7 billion.

The plan’s funded ratio as of June 30, 2020, the date of the most-recent annual actuarial valuation and calculated using the Actuarial Value of Assets, was 98.9%. The System’s total portfolio returned 29.0%, net of fees, for the fiscal year ended June 30, 2021. Our 30-year rate of return is 9.2%, net of fees.

NYSTRS is proud to mark a historic milestone in 2021: our 100th anniversary. This significant milestone is a chance to reflect on the importance of our mission and the impact the System has had on generations of New York State educators. We say with pride that for a full century we have provided our members with a secure pension for life, on time and without fail since our founding in 1921.

We are prepared to continue our legacy in our next 100 years, and we will strive to remain the model for pension fund excellence in our second century.

Respectfully,

Thomas K. Lee
Executive Director & Chief Investment Officer

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Who We Are

NYSTRS was established in 1921 by an act of the state legislature. NYSTRS administers the fund from which public school teachers and administrators employed outside New York City receive retirement and ancillary benefits.

NYSTRS directs a defined benefit plan, with eligibility for benefits based on factors such as age, years of service and tier of membership. Eligible members receive a service retirement or disability pension; death benefits; the ability to borrow from member contributions; and, in some cases, coverage for beneficiaries.

Payments to eligible members and beneficiaries are guaranteed by law and cannot be diminished or impaired under New York’s constitution. Benefit improvements, such as early retirement incentives, must be enacted into law by the state legislature and governor.

Defined benefit plans provide recipients a retirement income for as long as they live. This differs from defined contribution plans, such as 401(k)s, where a recipient can outlive accumulated savings.

Membership Snapshot

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
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</thead>
<tbody>
<tr>
<td>Active Members</td>
<td>259,158</td>
</tr>
<tr>
<td>Retired Members</td>
<td>169,068</td>
</tr>
<tr>
<td>Beneficiaries</td>
<td>6,722</td>
</tr>
<tr>
<td>Total Membership</td>
<td>434,948</td>
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</table>

Membership in NYSTRS is mandatory for all full-time teachers, teaching assistants, guidance counselors and administrators employed in New York State public schools (excluding those in New York City), Boards of Cooperative Educational Services (BOCES), or charter schools that opt to participate as an employer in NYSTRS. Membership for teachers employed less than full time is optional.

Those employed by a New York State community college or the State University of New York (SUNY) generally may elect membership in NYSTRS, the New York State and Local Employees’ Retirement System or the Optional Retirement Program. Some teachers and administrators who are not members of a New York State United Teachers (NYSUT) bargaining unit and whose estimated annual wages are $75,000 or more may join the Optional Retirement Program instead of NYSTRS.

In New York, there are six tiers of membership, with different benefit structures and eligibility requirements for each tier. A member is placed in the tier in effect when the member joins NYSTRS.

NYSTRS serves nearly 435,000 active and retired members, including beneficiaries. The System also serves 821 employers — including public school districts, BOCES, institutions of higher education and charter schools that elect to participate.

Supplementary Information

NYSTRS management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles. KPMG LLP performed an independent audit of such financial statements and expressed an unmodified opinion thereon. To view the financial statements and KPMG’s report, see the Financial section of our Comprehensive Annual Financial Report at NYSTRS.org.

In addition, recognition from various industry organizations demonstrates NYSTRS’ commitment to excellence in financial reporting. Honors received within the fiscal year ended June 30, 2021 include:

- Certificate of Achievement for Excellence in Financial Reporting, awarded by the Government Finance Officers Association (GFOA) of the United States and Canada.
- Distinguished Budget Presentation Award, also awarded by GFOA.
- Public Pension Principles Achievement Award, presented by the Public Pension Coordinating Council.
Financial Highlights

NYSTRS has made benefit payments on time and without fail throughout its 100-year history. Our total net position at fiscal year-end 2021 was valued at $148.1 billion.

The System is one of the best-funded public pension plans in the nation. As of June 30, 2020, the most-recent calculation available, the System's funded ratio was 97.3% based on the market value of assets and 98.9% based on the actuarial value of assets. The actuarial value of assets smooths the volatility inherent in the market value of assets by phasing in unexpected gains and losses over a period of five years.

Other financial highlights for the fiscal year ended June 30, 2021:

- The System paid out approximately $7.7 billion in benefits to members and beneficiaries.
- Contributions collected from employers totaled $1.6 billion.
- System investments experienced appreciation of $31.5 billion in 2021.

Looking for more detailed information?
NYSTRS’ Comprehensive Annual Financial Report offers more information about the System's financial status, investments and statistics. Visit the Library at NYSTRS.org to read the Comprehensive Annual Financial Report. To request a printed copy, email us at news@nystrs.org.

The Library of our website also includes a host of Infographics that further illustrate the System's finances and statistics.
Investment Highlights

System assets are broadly diversified among 11 primary asset classes: domestic equity, international equity, global equity, private equity, real estate equity, domestic fixed income, high-yield bonds, global bonds, real estate debt, private debt, and cash equivalents.

NYSTRS' total fund return for the fiscal year was 29.0% net of fees. It marked the 12th consecutive year the System posted a positive return, with returns in seven of those years exceeding the System's assumed rate of return.

Other highlights include:

- NYSTRS' 10-year annualized net rate of return was 10.1% and its 30-year rate of return was 9.2%.
- Over the past 30 years, NYSTRS has paid out $133.6 billion in benefits while collecting $35.7 billion in member and employer contributions. During the same period, the System's net assets have grown from $26.5 billion to $148.1 billion, with 86% of NYSTRS' income generated by investment returns.
- More than half of the System's assets are managed internally. Managing assets internally keeps administrative costs down, which in turn leaves more money for paying benefits and future investments.

### Investment Returns*

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<tr>
<th>Period</th>
<th>Rate</th>
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<tbody>
<tr>
<td>30-Year</td>
<td>9.2%</td>
</tr>
<tr>
<td>25-Year</td>
<td>8.4%</td>
</tr>
<tr>
<td>20-Year</td>
<td>7.8%</td>
</tr>
<tr>
<td>15-Year</td>
<td>8.1%</td>
</tr>
<tr>
<td>10-Year</td>
<td>10.1%</td>
</tr>
<tr>
<td>5-Year</td>
<td>11.9%</td>
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*As of 6/30/21

### Investment Performance

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<tr>
<th>Fiscal Year Ended June 30</th>
<th>Net of Fees</th>
</tr>
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<tbody>
<tr>
<td>2017</td>
<td>12.5%</td>
</tr>
<tr>
<td>2018</td>
<td>9.0%</td>
</tr>
<tr>
<td>2019</td>
<td>7.1%</td>
</tr>
<tr>
<td>2020</td>
<td>3.5%</td>
</tr>
<tr>
<td>2021</td>
<td>29.0%</td>
</tr>
</tbody>
</table>

### Assets Under Management

$146.3 Billion as of June 30, 2021

Internal management of assets means lower investment fees. Lower fees mean more money for benefits and investing, and a lighter burden for employers and the taxpayers who fund them.

Overall, NYSTRS manages its investments at a cost of about 26¢ per $100 – well below the 60¢ or more it costs to manage that same amount in a 401(k).
Asset Allocation

The most significant contributor to a fund's long-term investment performance is asset allocation. The allocation process helps control risk and ensures the overall portfolio is broadly diversified. NYSTRS’ Board, with the assistance of an external consultant, reviews the asset allocation policy on an annual basis.

Asset Allocation

[Diagram showing asset allocation with the following percentages: Domestic Equity 34.2%, International Equity 17.0%, Global Equity 3.5%, Real Estate Equity 10.2%, Private Equity 10.1%, Domestic Fixed Income 12.9%, High-Yield Bonds 0.6%, Global Bonds 2.2%, Real Estate Debt 5.1%, Private Debt 0.8%, Cash Equivalents 3.4%]

Committed to
The Highest Ethical Standards of Conduct

NYSTRS strives to model strong ethical values within the pension industry. Our Board and staff take their fiduciary responsibilities seriously and are committed to operating in an environment of transparency.

System staff adhere to the following guiding principles of ethics and conduct:

Ensure compliance with all applicable laws, ethical and professional standards, and NYSTRS' policies and procedures.

Protect the interest of stakeholders, including members, employers and the public.

Act with integrity at all times to prevent a violation of public trust.

Guard the privacy of stakeholder information.

Adhere to NYSTRS' Internal Asset Management Code of Professional Conduct in managing NYSTRS funds.

Growth of Net Assets
1970-2021

[Graph showing growth of net assets from 1970 to 2021 with asset allocation percentages and values]
Actuarial Highlights

NYSTRS' primary objective is to properly fund retirement and ancillary benefits so sufficient assets are accumulated in order to pay benefits as they come due. To ensure this happens, an actuarial valuation of the System's assets and liabilities is performed annually utilizing the Aggregate Cost Method, as specified by law. In this method, actuarial gains and losses are spread over the average future working lifetime of active members.

Benefits provided by the Retirement System are funded from three sources: investment income, member contributions and employer contributions.

For the 30-year period ended June 30, 2021, 86% of NYSTRS' income came from investment returns. Over that same period, 2% of income came from member contributions, which vary by tier and are fixed in statute as follows:

- Tier 1 and 2 members (those first entering the System before July 27, 1976) are not required to contribute.
- Tier 3 and 4 members (those first entering the System on or after July 27, 1976 and before January 1, 2010) contributed 3.0% of salary for the first 10 years of service or membership, whichever occurred first.
- Tier 5 members (those first entering the System on or after January 1, 2010 and before April 1, 2012) contribute 3.5% of salary each year throughout their active membership.
- Tier 6 members (those first entering the System on or after April 1, 2012) contribute between 3.0% and 6.0% of salary each year throughout their active membership in accordance with a schedule based upon salary earned.

Employers help fund pensions by contributing a percentage of compensation they pay to NYSTRS members. This percentage, known as the Employer Contribution Rate (ECR), is established annually in accordance with an actuarial valuation of System assets and liabilities. The ECR, which was in single digits for 22 years prior to the 2011-12 school year, accounted for about 12% of NYSTRS income between 1992 and 2021.

An ECR of 9.53% was applied to member payroll for the July 1, 2020 to June 30, 2021 school year. These funds were collected by NYSTRS in fall 2021. The ECR applied to member payroll for the July 1, 2021 to June 30, 2022 school year is 9.80%, payable in fall 2022.

Our Strategic Objectives

**Governance Structure:** Promote a governance model to appropriately manage System finances and risk, and maintain a positive reputation.

**Shared Accountability:** Foster an environment of shared accountability, awareness, commitment and integrity.

**Customer Service:** Maintain a high level of customer service and confidence.

**Safeguard System Funds:** Safeguard System funds and invest them in a prudent and diversified manner in order to achieve optimum long-term returns with an appropriate level of risk.

**Quality Workforce:** Ensure a quality workforce.
The NYSTRS Retiree

As of 6/30/21

$49,145*

Average Maximum annual benefit

79%

of benefits paid to New York State residents

26*

Average years of service at retirement

71%

Female

167,013

Retirees receiving a service retirement benefit

2,055

Retirees receiving a disability benefit

Statistical Highlights

Statistics provide historical perspective, context and detail. When considered together with the financial statements, a more complete picture of factors impacting NYSTRS’ economic condition is revealed.

As of June 30, 2021, retirees receiving a service retirement worked an average of nearly 26 years to earn their retirement benefit. Some additional statistical highlights:

- The average annual benefit for new service retirees this fiscal year is $49,145, representing about 49% of a member’s final average salary at retirement.
- 46% of active members have 10 years or less of service.
- 35% of active members are 39 years of age or younger, meaning it will be 16 years or more before they will be eligible to collect a retirement benefit — providing time to accumulate the additional assets needed to fund the benefit.
- 32% of NYSTRS members are Tier 6 — a figure that will grow as more members join. Because these members pay higher employee contributions than their predecessors, employer costs should decline over time.

For more robust statistical analysis, refer to NYSTRS’ full Comprehensive Annual Financial Report at NYSTRS.org.

Distribution of the Annual Benefit* of All Retired Members — as of June 30, 2021

*Maximum annual retirement benefit including supplementation and COLA.
An Economic Driver

During the fiscal year ended June 30, 2021, NYSTRS distributed approximately $7.7 billion in benefits, with approximately 80% of that total paid to New York state residents. The approximately $6.1 billion in System benefits paid to New Yorkers has a significant impact on state and local economies as shown in the chart below.

According to a Pensionomics 2021 report by the National Institute on Retirement Security (NIRS), expenditures in 2018 (the most recent year analyzed) stemming from New York’s state and local pensions (including NYSTRS) supported:

- Nearly 248,000 jobs that paid about $17.6 billion in wages.
- $8.3 billion in federal, state and local tax revenues.
- $48.2 billion in total economic output.

NIRS estimates that in New York each dollar paid in pension benefits generates about $1.54 in total economic output. As benefit recipients spend their pensions in local communities, one person’s spending becomes another’s income.

For additional facts and figures about pensions, visit the Pension Education Toolkit at NYSTRS.org.

Benefits Paid by County

Benefts Paid to NYS Residents
as of 6/30/2021

(Computed on the optional annual benefit including supplementation and COLA.)

*Annual benefits paid in this chart may differ from retirement benefit payments that appear elsewhere in this report because this chart reflects the rate of annual payment for retired members and their beneficiaries in pay as of the last day of the fiscal year.

NYSTRS

New York State Teachers’ Retirement System
10 Corporate Woods Drive
Albany, New York 12211
NYSTRS.org

Committed to Providing Educators With a Secure Retirement Since 1921

Mission: To provide our members with a secure pension.

Vision: To be the model for pension fund excellence and exceptional customer service.

Values: Integrity | Excellence | Respect | Resourcefulness
Diversity | Diligence | Balance